Draft Homelessness Strategy Delivery Plan (revised Nov 2020)

Action Ref	Action	Lead organisation	Supporting organisations	Resources	Priority	Timescale			
1 Home	1 Homelessness administration								
1.1	Publicise the duty to refer and ensure relevant organisations sign up to an agreed protocol	Encompass	Various other public agencies	Within existing resources	Medium	2020/21			
1.2	Investigate the ongoing disproportionate number of BME accepted households with a view to making recommendations	Encompass	LB Sutton	Research and Project Officer resource required	High	2020/21			
2 Home	lessness prevention								
2.1	Subject to resources produce a business case for establishing a homelessness 'one-stop shop'	Encompass	LB Sutton, various other agencies	Project officer resource required to produce business case	Low	2020/21			
2.2	Offer training on homelessness and rough sleeping to front-facing workers within other organisations	Encompass	LB Sutton, various other agencies, etc	£2,000 needed to commission (would build on current commissioning of Shelter)	Low	2020/21			
2.3	Carry out research to ascertain the extent to which more could be done to prevent homelessness and what additional resources would be needed for this, with a specific focus on: (i) evictions from the family home; and (ii) loss of assured shorthold tenancy	Encompass	LB Sutton	Project Officer resource required. Encompass will contribute officer time.	High	2020/21			

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2.4	Investigate with other agencies further action that could be undertaken to help unemployed homeless people into employment or training	Encompass	Jobcentre Plus, Other agencies	Additional Project Resource required	High	2020/21
3 Supp	orting homeless households					
3.1	Increase floating support provision for homeless households where needed and forge links with other services (e.g. education, employment, etc)	Encompass	LB Sutton	A Project Officer could carry out an initial needs assessment and then feasibility for members to review.	Medium	2020/21
3.2	Review current support to rough sleepers and the single homeless pathway to ensure a positive outcome and a reduction in rough sleeping.	LB Sutton	Encompass	Additional project officer resource required to carry out an initial feasibility and evaluation report required	Low	2021/22
3.3	Review current support to vulnerable groups to ensure positive outcomes including: • 16/17 year olds • care leavers	Encompass	LB Sutton	Additional project officer resource required to carry out an initial feasibility and evaluation	High	2020/21

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4 Accor	4 Accommodating homeless households								
4.1	Introduce a policy of discharging the main homelessness duty by giving a permanent tenancy of council-owned temporary accommodation to the occupying household	Encompass	SHP	Within current resources	Medium	2020/21			
4.2	Extend the above policy to households who are one-bedroom deficient subject to their agreement	Encompass	SHP	Within current resources	Medium	2020/21			
4.3	Extend the property acquisition programme to non ex-council homes to provide further temporary accommodation	LB Sutton	Encompass SHP	Resources to be identified	High	2020/23			
4.4	Negotiate with landlords of privately leased properties to allow homeless households to become their tenants after lease expiry	Encompass	-	Within existing resources	Medium	2020/21			
4.5	Investigate the possibility of establishing a local landlord accreditation scheme	LB Sutton	Encompass	Resources to be identified	Low	2021/22			
4.6	Explore offering incentives to housing associations in return for increased nomination rights to their voids: Year 1: explore appetite among HAs and potential benefits to Sutton - draft business case if applicable - securing funding Year 2: implement if funding secured	Encompass	HAs	Additional project officer resource required to carry out initial feasibility and evaluation	High	2021/22			
4.7	Explore setting up an affordable group living/shared accommodation scheme for homeless single people	LB Sutton	Encompass	Resources to be identified	Low	2021/22			

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4.8	Investigate the benefits of setting up a supported lodging scheme and /or 'crash pad' for vulnerable homeless young people	LB Sutton	Encompass	Resources to be identified	Medium	2021/22
4.9	Consider introducing a Housing First accommodation model for care leavers	LB Sutton	Children's services Encompass	Project officer resource required to carry out initial feasibility and evaluation	Medium	2021/22
4.10	Quantify the accommodation requirements of homeless and potentially homeless client groups with specific support needs to inform future new supply planning	Encompass	LB Sutton	Additional project officer resource required to undertake research and develop a 'live' database.	Medium	2021/22
5 Tackl	ing rough sleeping					
5.1	Provide a rapid response to street homelessness by developing a network of volunteers to identify, place and facilitate access to emergency accommodation out of hours and over the weekend	Encompass	Sutton Community Works	Cold Weather Fund	High	Dec 2020
5.2	Develop quick access emergency provision for people identified as sleeping on the streets	Sutton Community Works	Encompass	Cold Weather Fund Rough Sleepers Initiative funding	High	Dec 2020

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5.3	Refurbish an additional 26 units of short term accommodation, to be run on a Housing First model, to accommodate single households placed during the pandemic and who are at risk of returning to the streets	Encompass	SPEAR	Next Steps Accommodation Programme (NSAP) funding	High	Dec 2020
5.4	Take a health led response to rough sleeping by developing a rough sleeper pathway and appointing a health link worker and a substance misuse worker aligned to emergency and short term accommodation, ensuring that new placements have comprehensive health assessments carried out	Encompass	Inspire	NASP funding	High	Dec 2020
5.5	Develop support for entrenched rough sleepers to prevent them returning to the streets, provide access to the single homelessness pathway and recruit a complex case worker	Encompass	SPEAR	NASP funding	High	Dec 2020
5.6	Ensure the wellbeing of homeless households placed in emergency accommodation by developing a network of volunteers to make regular contact, record and continuously update information to inform health needs assessments	Encompass	Sutton Community Works	RSI funding	High	Dec 2020
5.7	Improve mechanisms and inter-agency working around street homelessness reporting	Encompass	Streetlink	Within existing resources	Low	2020/21
5.8	Seek to curb the increase in street begging	Police/Safer Sutton Partnership	Rough sleeping agencies Encompass	Resources to be identified	Low	2021/22
6 Monit	oring and Review					
6.1	Establish a homelessness forum to contribute to homelessness prevention activities in the borough and increase collaborative working.	Encompass	Various agencies	Subject to contract negotiations	Low	2021/22